



DoD Organizational Structure

Prepared by: Directorate for
Organizational Policy and
Decision Support,
OP&DS/OCMO/OSD

Department of Defense

Secretary of Defense

Office of the Inspector General
of the Department of Defense

The overall organization of DoD is
established in law in 10 U.S.C. §111
and in DoD Policy in DoDD 5100.01.

Office of the Secretary of Defense

Deputy Secretary of Defense, Under Secretaries of Defense, Assistant Secretaries of Defense, and other specified officials

Slides
2 & 3

Department of the Army

Secretary of the Army

Office of the Secretary of the Army

The Army Staff

The Army

Department of the Navy

Secretary of the Navy

Office of the Chief of Naval Operations

Office of the Secretary of the Navy

Headquarters Marine Corps

The Navy

Slide
5 & 6

The Marine Corps

Department of the Air Force

Secretary of the Air Force

Office of the Secretary of the Air Force

The Air Staff

The Air Force

Joint Chiefs of Staff

Chairman of the Joint Chiefs of Staff

The Joint Chiefs

The Joint Staff

Slide
4

Defense Agencies (19)

- Defense Advanced Research Projects Agency
- Defense Commissary Agency
- Defense Contract Audit Agency
- Defense Contract Management Agency *
- Defense Finance and Accounting Service
- Defense Health Agency *
- Defense Information Systems Agency *
- Defense Intelligence Agency *
- Defense Legal Services Agency
- Defense Logistics Agency *
- Defense POW/MIA Accounting Agency
- Defense Security Cooperation Agency
- Defense Security Service
- Defense Threat Reduction Agency *
- Missile Defense Agency
- National Geospatial-Intelligence Agency *
- National Reconnaissance Office
- National Security Agency/Central Security Service *
- Pentagon Force Protection Agency

DoD Field Activities (8)

- Defense Media Activity
- Defense Technical Information Center
- Defense Technology Security Administration
- DoD Education Activity
- DoD Human Resources Activity
- DoD Test Resource Management Center
- Office of Economic Adjustment
- Washington Headquarters Services

Slides
7, 8, & 9

* Defense Agency identified as a Combat Support Agency (CSA) pursuant to 10 U.S.C. §193

Combatant Commands (9**)

- U.S. Africa Command
- U.S. Central Command
- U.S. European Command
- U.S. Northern Command
- U.S. Pacific Command
- U.S. Southern Command
- U.S. Special Operations Command
- U.S. Strategic Command
- U.S. Transportation Command
- **U.S. Cyber Command – IOC 2017

** Elevation of U.S. Cyber Command to a Combatant Command will occur upon the confirmation and appointment of the first commander

Senior Leader

DoD Component

Military Service



James Mattis
Secretary of Defense*
SD



Patrick Shanahan
Deputy Secretary of Defense
DSD

OSD Senior Leadership

* Pursuant to section 131 of title 10, U.S.C., the composition of the Office of the Secretary of Defense (OSD) does not include the Secretary of Defense. The Secretary of Defense is depicted as part of OSD for this graphic.

USD – Under Secretary of Defense

ASD – Assistant Secretary of Defense

ATSD – Assistant to the Secretary of Defense



John Gibson
Chief Management Officer
CMO DoD



Michael Griffin
Under Secretary
USD(R&E)



Vacant
Deputy USD
DUSD(R&E)

Research and Engineering



Ellen Lord
Under Secretary
USD(A&S)



Vacant
Deputy USD
DUSD(A&S)

Acquisition and Sustainment



John Rood
Under Secretary
USD(P)



David Trachtenberg
Deputy USD
DUSD(P)

Policy



David Norquist
Under Secretary
USD(C)

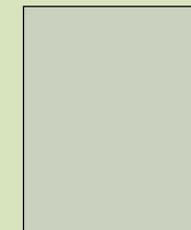


Elaine McCusker
Deputy USD
DUSD(C)

Comptroller/Chief Financial Officer



Robert Wilkie
Under Secretary
USD(P&R)



Vacant
Deputy USD
DUSD(P&R)

Personnel and Readiness



Joseph Kernan
Under Secretary
USD(I)



Kari Bingen
Deputy USD
DUSD(I)

Intelligence



William Castle
General Counsel
GC DoD
(Acting)



Robert Behler
Director of Operational Test & Evaluation
DOT&E



Glenn Fine
Inspector General
IG DoD
(Acting)



Robert Daigle
Director of Cost Assessment & Program Evaluation
DCAPE



Robert Hood
ASD
Legislative Affairs
ASD(LA)



Dana White
ATSD
Public Affairs
ATSD(PA)



Essye Miller
Chief Information Officer
CIO DoD
(Acting)



Jim Baker
Director of Net Assessment
DNA

Assistant Secretaries of Defense (ASDs)

With the statutory reduction of ASDs from 14 to 13 (effective December 12, 2017), one of the 11 non-designated ASDs must be eliminated. The Secretary has not made the determination yet.

Principal Staff Assistant

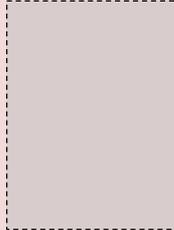


Robert Hood
ASD
Legislative Affairs
*ASD(LA)**

Research & Engineering (OUSD(R&E))



Mary Miller
ASD
Research & Engineering
ASD(R&E) (Acting)



Pending
ASD
(Approved per DSD guidance on January 31, 2018)

Acquisition & Sustainment (OUSD(A&S))



Kevin Fahey
ASD
Acquisition
ASD(A)



Lucian Niemeyer
ASD
Energy, Installations, & Environment
*ASD(EI&E)***



Robert McMahon
ASD
Logistics & Materiel Readiness
*ASD(L&MR)***



Guy Roberts
ASD
Nuclear, Chemical, & Biological Defense Programs
*ASD(NCB)**

Anticipated merge

Policy (OUSD(P))



Randall Schriver
ASD
Asian & Pacific Security Affairs
ASD(APSA)



Kenneth Rapuano
ASD
Homeland Defense & Global Security
ASD(HD&GS)



Robert Karem
ASD
International Security Affairs
ASD(ISA)



Owen West
ASD
Special Operations & Low Intensity Conflict
*ASD(SO/LIC)**



Thomas Harvey
ASD
Strategy, Plans & Capabilities
ASD(SPC) (Acting)

Personnel & Readiness (OUSD(P&R))



Thomas McCaffery
ASD
Health Affairs
ASD(HA) (Acting)



Virginia Penrod
ASD
Manpower & Reserve Affairs
ASD(M&RA) (Performing the Duties of)



Veronica Daigle
ASD
Readiness
ASD(R) (Acting)

* The designated (i.e., "required") ASDs are: ASD(LA), ASD(NCB), and ASD(SO/LIC).

** It is anticipated that the ASD(EI&E) and ASD(L&MR) will merge to become the ASD for Sustainment.

JCS, CCDRs, and Joint Staff Directors



Gen Joseph Dunford

Chairman of the Joint Chiefs of Staff
CJCS



Gen Paul Selva

Vice Chairman of the Joint Chiefs of Staff
VCJCS



GEN Mark Milley

Chief of Staff of the Army
CSA



ADM John Richardson

Chief of Naval Operations
CNO



Gen Robert Neller

Commandant of the Marine Corps
CMC



Gen David Goldfein

Chief of Staff of the Air Force
CSAF



Gen Joseph Lengyel

Chief, National Guard Bureau
CNGB



Gen Thomas Waldhauser

Commander USAFRICOM (Africa)



GEN Joseph Votel

Commander USCENTCOM (Central Asia)



GEN Curtis Scaparrotti

Commander USEUCOM (Europe)



Gen Lori Robinson

Commander USNORTHCOM (North America)



ADM Harry Harris

Commander USPACOM (Pacific)



ADM Kurt Tidd

Commander USSOUTHCOM (South America)



GEN Raymond Thomas

Commander USSOCOM (Special Operations)



Gen John Hyten

Commander USSTRATCOM (Strategic)



Gen Darren McDew

Commander USTRANSCOM (Transportation)



ADM Michael Rogers

Commander USCYBERCOM (Cyber)
IOC Nov 2017



LtGen Kenneth McKenzie

Director Joint Staff (DJS)



RADM Michael Dumont

Director of Management (DoM)



Brig Gen Kyle Kremer

Director Manpower & Personnel (J1)



MajGen Michael Groen

Director Intelligence (J2)



Lt Gen John Dolan

Director Operations (J3)



LTG Stephen Lyons

Director Logistics (J4)



LTG Richard Clarke

Director Strategic Plans & Policy (J5)



VADM Marshall Lytle

Director C4/Cyber (J6)



VADM Kevin Scott

Director Joint Force Development (J7)



LTG Anthony Ierardi

Director Force Structure, Resources, & Assessment (J8)

Military Departments Senior Leadership



Mark Esper
Secretary of the Army



GEN Mark Milley
Chief of Staff of the Army (CSA)



Ryan McCarthy
Under Secretary of the Army



GEN James McConville
Vice Chief of Staff of the Army (VCSA)



Richard Spencer
Secretary of the Navy



ADM John Richardson
Chief of Naval Operations (CNO)



Gen Robert Neller
Commandant of the Marine Corps (CMC)



Thomas Modly
Under Secretary of the Navy



ADM Bill Moran
Vice Chief of Naval Operations (VCNO)



Gen Glenn Walters
Assistant Commandant of the Marine Corps (ACMC)



Heather Wilson
Secretary of the Air Force



Gen David Goldfein
Chief of Staff of the Air Force (CSAF)



Matt Donovan
Under Secretary of the Air Force



Gen Stephen Wilson
Vice Chief of Staff of the Air Force (VCSAF)



Raymond Horoho
Assistant Secretary Manpower & Reserve Affairs
ASA(M&RA) (Acting)



Bruce Jette
Assistant Secretary Acquisition, Technology, & Logistics
ASA(ATL)



Michael Powers
Assistant Secretary Financial Management
ASA(FM&C) (Acting)



Robert Woods
Assistant Secretary Manpower & Reserve Affairs
ASN(M&RA) (Acting)



James Geurts
Assistant Secretary Research, Development, & Acquisition
ASN(RD&A)



Thomas Harker
Assistant Secretary Financial Management
ASN(FM&C)



Shon Manasco
Assistant Secretary Manpower & Reserve Affairs
ASAF(M&RA)



William Roper
Assistant Secretary Acquisition
ASAF(A)



John Roth
Assistant Secretary Financial Management
ASAF(FM&C)



Jordan Gillis
Assistant Secretary Installations, Energy, & Environment
ASA(IE&E) (Acting)



Ryan Fisher
Assistant Secretary Civil Works
ASA(CW) (Acting)



James McPherson
General Counsel GC (Army)



Phyllis Bayer
Assistant Secretary Energy, Installations, & Environment
ASN(EI&E)



Anne Brennan
General Counsel GC (Navy) (Acting)



John Henderson
Assistant Secretary Installations, Environment, & Energy
ASAF(IE&E)



Thomas Ayers
General Counsel GC (Air Force)

Service/Subordinate/International 4-star Commands

Army Commands



GEN Robert Abrams
CG, U.S. Army Forces Command
(FORSCOM)



GEN David Perkins
CG, U.S. Army Training and
Doctrine Command (TRADOC)



GEN Gustave Perna
CG, U.S. Army Materiel Command
(AMC)



GEN Robert Brown
CG, U.S. Army Pacific
(USARPAC)

Navy Commands



ADM Phil Davidson
CDR, U.S. Fleet Forces Command
(USFLTFORCOM/CFCC)



ADM Scott Swift
CDR, U.S. Pacific Fleet
(USPACFLT/CPF)



ADM James Foggo
CDR, U.S. Naval Forces Europe
(NAVEUR)



ADM James Caldwell
Director, Naval Nuclear
Propulsion Program (NNPP)

Air Force Commands



Gen James Holmes
CDR, Air Combat Command
(ACC)



Gen Robin Rand
CDR, Air Force Global Strike
Command (AFGSC)



Gen Ellen Pawlikowski
CDR, Air Force Materiel
Command (AFMC)



Gen Terrence O'Shaughnessy
CDR, Pacific Air Forces
(PACAF)



Gen John Raymond
CDR, Air Force Space Command
(AFSPC)



Gen Carlton Everhart
CDR, Air Mobility Command
(AMC)



Gen Tod Wolters
CDR, U.S. Air Forces in Europe
(USAFE)

Subordinate Unified Commands



GEN Vincent Brooks
CDR, U.S. Forces Korea
(USFK)

International Commands



GEN John Nicholson
CDR, U.S. Forces – Afghanistan
(USFOR-A)

Defense Agencies & DoD Field Activities

Defense Agencies



Steven Walker
Director
Defense Advanced
Research Projects Agency
DARPA



Robert Bianchi
Director
Defense Commissary
Agency
DeCA
(Interim)



Anita Bales
Director
Defense Contract
Audit Agency
DCAA



VADM David Lewis
Director
Defense Contract
Management Agency
DCMA



Teresa McKay
Director
Defense Finance &
Accounting Service
DFAS



VADM Raquel Bono
Director
Defense Health
Agency
DHA



VADM Nancy Norton
Director
Defense Information
Systems Agency
DISA



LTG Robert Ashley
Director
Defense Intelligence
Agency
DIA



William Castle
Director
Defense Legal
Services Agency
DLSA
(Acting)



LTG Darrell Williams
Director
Defense Logistics
Agency
DLA



Kelly McKeague
Director
Defense POW/MIA
Accounting Agency
DPAA



LTG Charles Hooper
Director
Defense Security
Cooperation Agency
DSCA



Dan Payne
Director
Defense Security
Service
DSS



Vayl Oxford
Director
Defense Threat
Reduction Agency
DTRA



Lt Gen Samuel Greaves
Director
Missile Defense
Agency
MDA



Robert Cardillo
Director
National Geospatial-
Intelligence Agency
NGA



Betty Sapp
Director
National
Reconnaissance Office
NRO



ADM Michael Rogers
Director
National Security Agency/
Central Security Service
NSA/CSS

DoD Field Activities



Ray Shepherd
Director
Defense Media
Activity
DMA



Christopher Thomas
Administrator
Defense Technical
Information Center
DTIC



Beth McCormick
Director
Defense Technology
Security Administration
DTSA



Thomas Brady
Director
DoD Education
Activity
DoDEA



William Booth
Director
DoD Human
Resources Activity
DoDHRA



J. Brian Hall
Director
DoD Test Resource
Management Center
TRMC
(Acting)



Patrick O'Brien
Director
Office of Economic
Adjustment
OEA



Barbara Westgate
Director
Washington
Headquarters Services
WHS

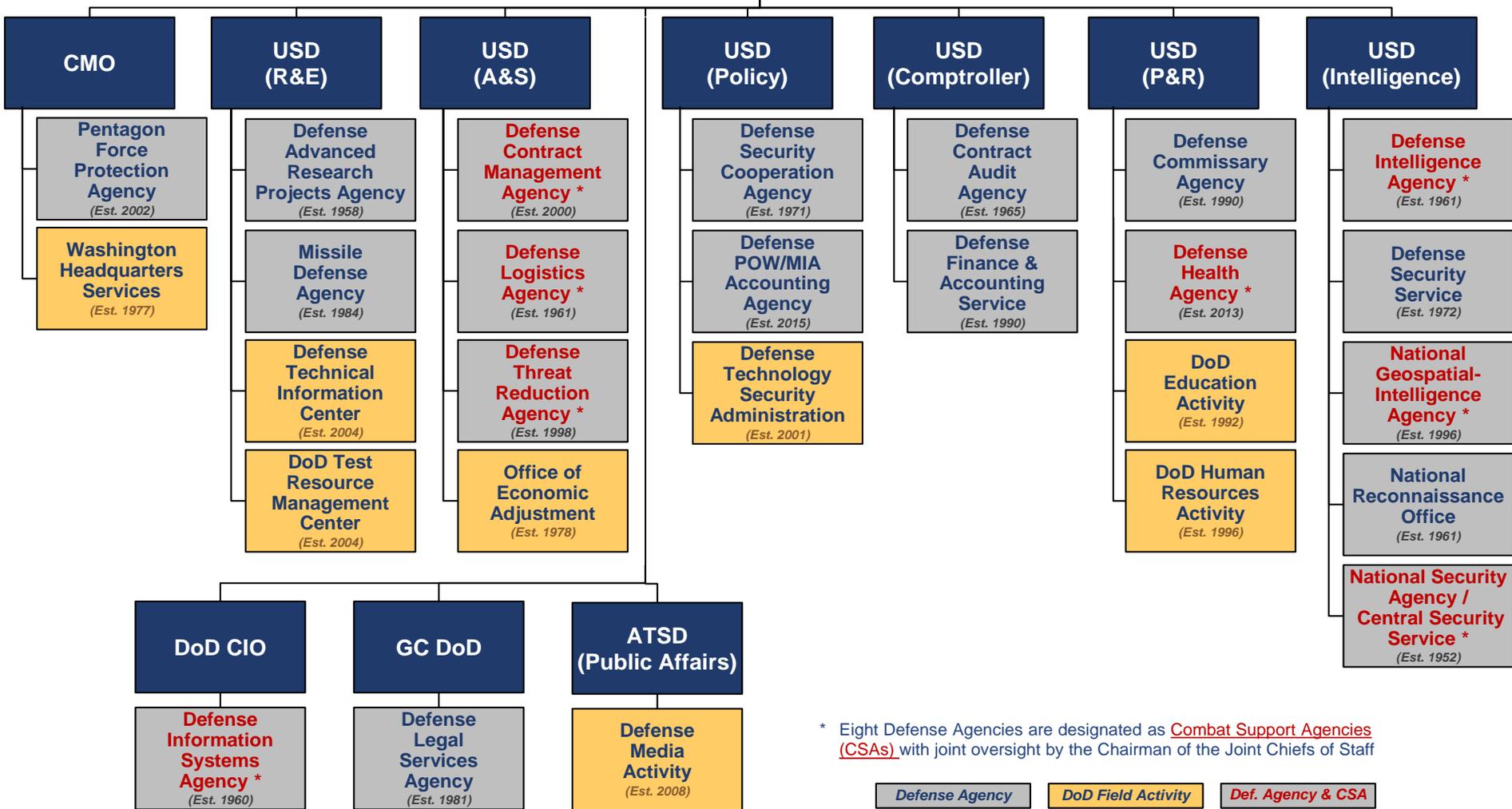


Jonathan Cofer
Director
Pentagon Force
Protection Agency
PFPA

OSD Oversight of Defense Agencies/DoD Field Activities

Defense Agencies *	19
DoD Field Activities	8
Total	27

Secretary of Defense
Deputy Secretary of Defense



* Eight Defense Agencies are designated as Combat Support Agencies (CSAs) with joint oversight by the Chairman of the Joint Chiefs of Staff

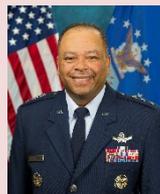
Defense Agency
 DoD Field Activity
 Def. Agency & CSA

OSD Oversight of Defense Agencies/DoD Field Activities

USD(R&E)



Steven Walker
DARPA



Lt Gen Samuel Greaves
MDA

USD(A&S)



VADM David Lewis
DCMA



LTG Darrell Williams
DLA

USD(P)



LTG Charles Hooper
DSCA



Christopher Thomas
DTIC



J. Brian Hall
TRMC (Acting)



Vayl Oxford
DTRA



Patrick O'Brien
OEA

USD(C)



Anita Bales
DCAA



Teresa McKay
DFAS

USD(P&R)



Robert Bianchi
DeCA (Interim)



Thomas Brady
DoDEA



VADM Raquel Bono
DHA



William Booth
DoDHRA

USD(I)



LTG Robert Ashley
DIA



Dan Payne
DSS

CMO



Barbara Westgate
WHS



Jonathan Cofer
PFPA



Beth McCormick
D TSA

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Robert Cardillo
NGA

DoD CIO



VADM Nancy Norton
DISA

GC DoD



William Castle
DLSA (Acting)

ATSD(PA)



Ray Shepherd
DMA



Betty Sapp
NRO



ADM Michael Rogers
NSA/CSS